Friends of Williamsburgh Rowing dba Friends of Williamsburg Rowing, FWR

Springfield, Virginia

Financial Statements Years Ended December 31, 2016, 2015 and 2014

Friends of Williamsburg Rowing Balance Sheets

December 31, 2016, 2015 and 2014

\$ in actuals	<u>12/31/2016</u>	<u>12/31/2015</u>	<u>12/31/2014</u>	
Assets				
Checking Account	\$ 18,514	\$ 9,870	\$ 8,502	
General Savings Account	11,846	1,550	882	
PayPal Account	2,759	-	591	
Deposits in Transit	534	250	-	
Total Cash and Cash Equivalents	33,654	11,670	9,975	
WMRC Endowment Fund	15,519	12,263	10,136	
Total Other Assets	15,519	12,263	10,136	
Total Assets	49,173	23,933	20,111	
Liabilities				
Golf Prepayment	132	132	132	
Total Liabilities	132	132	132	
Net Assets	\$ 49,041	\$ 23,801	\$ 19,979	

Income Statements

Years ending December 31, 2016, 2015 and 2014

\$ in actuals	2016	2015	2014
WMRC Summer Camp			
Registration Fees	\$ 52,611	\$ 47,166	\$ 72,410
Endowment Activity			
Endowment Donations	8,094	1,952	4,503
Investment Gain / (Loss), net	1,272	(332)	528
Donations			
WMRC	11,265	4,357	3,933
Non-designated	2,623	3,575	2,810
WBC	-	1,000	1,956
Other including PayPal Fees	1,582	1,192	1,954
Total income	77,447	58,910	88,093
Disbursements & Expenses			
WMRC - Summer Camp	46,516		
WMRC	3,464	51,443	73,850
WBC	-	1,000	2,100
General	646	1,483	325
Paypal Fees	1,581	1,161	1,953
Total disbursements	52,208	55,088	78,228
Net Income	25,239	3,823	9,866
Other Financial Metrics			
Number of Donors	65	47	51
Largest Amount Contributed by a Donor	5,500	1,650	2,375
Year-End Subscribers	14	14	13
Average monthly subscription	15.36	17.25	17.03
Average annual subscription	184.32	207.00	204.40
Paypal Income	69,030	46,375	88,856

Notes to Financial Statements

Years ending December 31, 2016, 2015 and 2014

About Friends of Williamsburg Rowing

The Friends of Williamsburg Rowing ("FWR") is a 501(c)(3), non-profit organization that is dedicated to supporting the sport of rowing at the College of William & Mary, known as "Tribe Rowing" or the "William & Mary Rowing Club (WMRC)." FWR specifically exists to:

- Serve as the Tribe Rowing Alumni Organization, working closely with the Tribe Rowing executive board to keep alumni informed, interested in, and involved with the team.
- Assist the development of a strong rowing program at the College of William & Mary.
- Develop, promote, and produce educational and financial support for Tribe Rowing.
- Solicit and provide funds, services, or contributions in-kind for all the above-mentioned purposes.

Cash and Cash Equivalents

FWR maintains bank accounts at FDIC-insured institutions to support our day-to-day activities. Additionally, FWR processes credit card payments and accepts online donations through PayPal, a worldwide online payments processor.

Subsequent to December 31, 2016, FWR used approximately \$19,700 of cash and cash equivalents to further our mission. Specifically, \$13,300 was used to support the purchase of Tribe Rowing's new King 8+, the Lucky Liesl '09, and \$6,400 was invested in the WMRC Endowment Fund as part of the WMRC 50/50 Campaign.

WMRC Endowment Fund

FWR established the WMRC Endowment Fund in 2012 to begin saving and investing for the future of WMRC. The Endowment Fund is invested in a mix of stocks and bonds for the long-term benefit of WMRC. The established investment allocation is shown below.

Asset Class	Investment	Allocation %	Investment Objective
US Stocks	Vanguard VTI ETF	20.0%	Capital growth, long-run inflation protection, tax efficiency
Foreign Stocks	Vanguard VEA ETF	17.0%	Capital growth, long-run inflation protection, tax efficiency
Emerging Markets	Vanguard VWO ETF	14.0%	Capital growth, long-run inflation protection, tax efficiency
Dividend Stocks	Vanguard VIG ETF	15.0%	Capital growth, income, long-run inflation protection, tax efficiency
Real Estate	Vanguard VNQ ETF	13.0%	Income, diversification, inflation protection
Corporate Bonds	iShares LQD ETF	13.0%	Income, low historical volatility, diversification
Emerging Market Bonds	iShares EMB ETF	8.0%	Income, diversification
Municipal Bonds	iShares MUB ETF	0.0%	Income, low historical volatility, diversification, tax efficiency
Treasury Inflation-Protected Securities	Schwab SCHP	0.0%	Income, low historical volatility, diversification, inflation protection
Natural Resources	iPath DJP ETF	0.0%	Diversification, inflation protection, tax efficiency
Total		100.0%	

In order to reach meaningful scale, we have not yet begun disbursements from the WMRC Endowment Fund and are maintaining all donations and investment earnings until the Endowment Fund reaches \$50,000. Thereafter, FWR and WMRC will formalize the long-term goals for the WMRC Endowment Fund and the desired proportion of the Fund to be disbursed annually. We currently expect to disburse 5% annually, which based on our initial goal of \$50,000, will provide approximately \$2,500 of support for WMRC each year.

Notes to Financial Statements

Years ending December 31, 2016, 2015 and 2014

A summary of investments held by the WMRC Endowment Fund as well as contributions and investment returns are presented below.

Asset Class and	12/31/2016		12/31/	2015	12/31/2014	
Ticker Symbol	\$	%	\$	%	\$	%
US Stocks (VTI)	\$ 3,229	21%	\$ 2,399	20%	2,120	21%
Foreign Stocks (VEA)	2,594	17%	2,056	17%	1,591	16%
Emerging Markets (VWO)	2,075	13%	1,668	14%	1,241	12%
Dividend Stocks (VIG)	2,300	15%	1,866	15%	1,542	15%
Real Estate (VNQ)	2,063	13%	1,595	13%	1,377	14%
Corporate Bonds (LQD)	1,875	12%	1,596	13%	1,314	13%
Emerging Market Bonds (EMB)	1,212	8%	952	8%	768	8%
Cash	170	1%	131	1%	184	2%
Total	\$ 15,519	100%	\$ 12,263	100%	10,136	100%
Contributions						
Annual Contributions	1,984		2,459		9,608	
Life-to-date Contributions	14,051		12,067		9,608	
Investment Returns						
Annual Investment Gains / (Loss)	1,272	9.44%	(332)	-2.84%	528	5.83%
Life-to-date Investment Gains	1,468		196		528	
Potential Disbursement to WMRC						
4.0% Disbursement Rate	621		491		405	
5.0% Disbursement Rate	776		613		507	
6.0% Disbursement Rate	931		736		608	

Subsequent to December 31, 2016, FWR contributed an additional \$6,400 to the WMRC Endowment Fund which was related to donations made to the WMRC 50/50 Campaign during 2016.

WMRC Summer Camp

FWR supports WMRC's efforts to hold an annual rowing summer camp for high school rowers. This rowing camp seeks to generate funds for WMRC by utilizing the team's equipment and facilities during the summer when they would otherwise be unused. FWR receives summer camp payments and pays for some camp expenses directly. The remaining funds are granted to WMRC. During 2016, FWR collected \$52,611 in summer camp registration payments (net of PayPal fees) and disbursed \$46,516. WMRC and FWR have agreed to use the remaining \$6,095 towards the new King 8+ purchased in 2017.

Visit WMRC's website at www.wmrowing.org/camp/ for additional information on the WMRC Summer Camp.

Notes to Financial Statements

Years ending December 31, 2016, 2015 and 2014

Donor Segmentation

FWR's primary source of income is donations from alumni, parents and friends. Alumni and parents span nearly 30 years of graduating William & Mary classes and various different segments of Tribe Rowing. A summary of donations by class year and affiliation are shown below.

Donor Segmentation

\$ in actuals		2016		2015		2014	
Donations by Class Year							
1991		250		-		-	
1994		-		250		500	
1996		100		-		-	
1998		50		-		-	
2004		240		1,890		1,040	
2005		240		120		370	
2006		2,739		1,655		923	
2007		523		875		2,615	
2008		1,795		990		960	
2009		525		470		493	
2010		560		1,075		400	
2011		-		-		50	
2012		235		305		195	
2013		105		70		60	
2014		205		70		110	
2015		249		20		720	
2016		410		10		60	
2017		-		-		100	
2018		630		500		750	
2019		6,850		-		-	
2020		1,275		-		-	
Corporate		3,042		1,359		900	
Other		3,541		1,570		4,909	
Total Donations		23,564		11,229		15,155	
Donations by Team Affilia	ation						
Men's	\$	4,792	\$	5,961	\$	5,743	
Women's	Ψ	3,164	*	1,390	•	1,243	
Parent		8,965		950		2,360	
WBC		50		1,000		2,000	
Coach		1,516		60		100	
Corporate		3,042		1,359		900	
Other		2,035		510		2,809	
Total Donations		23,564		11,229		15,155	

Notes to Financial Statements

Years ending December 31, 2016, 2015 and 2014

Significant Events and Initiatives in 2016

WMRC 50/50 Campaign

In November 2016, WMRC and FWR launched the WMRC 50/50 Campaign which sought to raise money for new boats and the WMRC Endowment Fund, thereby serving the short-term needs of WMRC while ensuring the longevity of the club. The 2016 goal was to raise \$20,000 including \$10,000 for a new King 8+ and \$10,000 to contribute to the WMRC Endowment Fund. The 50/50 Campaign was successful and ultimately raised \$20,049 from alumni, rowers, parents and friends from November 2016 through March 2017.

Dad Vail Regatta

In May 2016, FWR supported WMRC in attending the Dad Vail Regatta in Philadelphia, PA. FWR contributed approximately \$1,200 to pay for regatta entry fees as well as hotels for the rowers attending the regatta.

Equipment

During 2016, FWR supported WMRC with approximately \$1,800 of new equipment, including a new outboard motor for coaching launches and other small items.

Significant Events and Initiatives After Year-End

Purchase of a new King 8+, the "Lucky Liesl '09"

In February 2017, FWR and WMRC purchased a new King 8+ for \$33,390. The purchase was primarily funded with a down-payment of \$17,000, including \$13,300 from FWR and \$3,700 from WMRC's Development Account. FWR's funds were primarily sourced from the 2016 WMRC 50/50 Campaign. The \$3,700 from the WMRC Development Account was specifically used to purchase the new boat's riggers.

FWR financed the remaining \$16,390 through the manufacturer over 5-years at an interest rate of 8.5%. FWR is responsible for making monthly payments of \$336.27 beginning April 2017 and ending March 2022 under this financing arrangement.